Colorado Farm & Food Systems Response Team

RESPOND & REBUILD FUND SUMMARY REPORT



March 2021



To support Colorado's local & regional food systems in the time of COVID-19

PARTNERS

Colorado Department of Agriculture Colorado Farmer's Market Association Colorado Food Systems Advisory Council Colorado State University Extension Denver Good Food Purchasing Program FrontLine Farming Good Food Collective Hunger Free Colorado
Nourish Colorado
Mile High Farmers
National Young Farmers Coalition
National Western Center
Rocky Mountain Local Food
Rocky Mountain Farmers Union

An Urgent Call

The COVID-19 crisis upended the livelihoods of many farmers, ranchers and others in the Colorado food system. Farmers, ranchers and distribution channels like food hubs and farmers markets shifted gears quickly, innovating in real time to adapt to the food system as it changed. Financial support to address new and unexpected needs, from additional labor and technology services to packaging and PPE, was clearly essential, as some small operations might not have made it through the summer season without a financial lifeline. Losing productive farms from our landscape would harm our rural economies, the end consumer, and the food system as a whole.

Several food and agriculture organizations in Colorado partnered to create the new Colorado Farm & Food Systems Response Team to support farmers and ranchers in the midst of this crisis. In order to provide direct support to Colorado producers, the team secured grant funding to help producers keep their Colorado-based businesses alive and ensure their products continue to feed our state and region.

		Re	quests	Awards				
Round	#		\$	#	\$			
1	203	\$	1,516,668	28	\$	136,167		
2	149	\$	1,079,200	38	\$	228,845		
3	322	\$	5,855,885	214	\$	1,623,000		
Total	674	\$	8,451,753	280	\$	1,988,012		

Types of Support Requested

- Covering revenue losses due to closed restaurants or lack of labor
- Personal protective equipment (PPE)
- Additional operating funds due to COVID-19 expenses above and beyond normal operations
- Equipment leases (cooler capacity, packaging equipment, vehicles)
- Costs of migrating to online sales platforms and other new direct-to-consumer marketing tools
- Additional operating expenses for farmers markets
- Labor expenses due to paid time off for COVID-19 testing, recovery or care
- Compensation for lower efficiency due to distancing and additional sanitizing
- Business model pivots online platforms, professional services and support to assess business opportunities, including shifting to processing, rapid market research, supply chain facilitation, etc.

Overview

Evolution of the Fund

After two successful rounds that distributed \$372,512 to producers and intermediaries, round three involved CARES Act funding that enabled the fund to distribute an additional \$1,623,000. Additionally, round three expanded eligibility to include agricultural processors who support the Colorado regional food system. In all, the fund granted \$1,995,512 to Colorado's small- to medium-sized farms, ranches, intermediaries and processors.

Round 1

April/May

• Focused on producers and intermediaries recovering losses due to the impacts of COVID-19

Round 2

June/July

- Focused on producers and intermediaries
- Focused on equity to reach most impacted communities
- · Added business model pivots as a funding category

Round 3

November/December

- Addition of CARES Act money from Colorado Department of Agriculture with clear guidance that funding would support 2020 losses.
- Added processors as an applicant type
- Participatory-based funding model which included directlyimpacted individuals at the decision-making table



Funding by Applicant Type

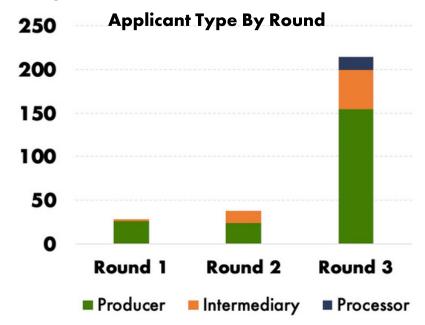
The fund focused its first two rounds on small- to medium-sized producers and intermediaries across the state. As the impacts of COVID-19 continued, it became clear that support for Colorado-based processors was also critical. Continuing to support producers and intermediaries and expanding to include processors was a focus in round three.

Intermediaries and processors play a key role in supporting producers around the state and saw their own operations significantly disrupted by the pandemic. Many intermediaries and processors invested heavily in personal protective equipment and additional expenses to expand their operations — essential investments to continue supporting regional producers.

With additional funds available via the Colorado Department of Agriculture, the fund was designed to create the broadest possible reach with the funds. Round three funded all applicants who met a minimum eligibility threshold for their respective applicant type. Out of the 322 applicants, 216 (67%) were awarded grant funding and 214 accepted funding.

Applicants from across the Colorado food system applied for funding including:

- Producers: livestock / meat, produce, dairy / eggs, grains and commodities, agriculture inputs and feed, mushrooms, honey and others
- Intermediaries: producer collectives, farmers markets, food hubs, associations, kitchens, distributors and others
- Processors: meat packing / processing, canning and preserving, produce processing, grain processing, dairy processing, animal feed processing, consumer goods processing and others



Words from the field

"The grant gave us breathing room to change our marketing to be more local, and the pandemic pushed the local population to embrace more fully local food. We lost restaurant markets, we shed (temporarily, we hope) on-farm educational programs, but we increased the diversity and number of local customers, both individuals and programs. Outside funding paved the way for meal programs to buy our food, for individuals to use SNAP and Double Up well beyond what we've seen previously, and for us to figure out how to break down bulk harvests into individual sales. We now know better who we feed, and we feel more appreciated and supported. We're more the farm we want to be."

Mark Waltermire, Thistle Whistle Farm Hotchkiss. CO



Race and Identity

A Continued Focus on Equity

The fund focused on the specific needs of small- and mid-size growers, beginning farmers and ranchers, veteran farmers, black, indigenous and producers of color (BIPOC), LGBTQ+ farmers and female farmers, understanding that the most vulnerable populations will bear the brunt of the impact of this crisis. The fund also ensured strong representation from these groups in decision making. With additional funding available, round three funded all applicants who met minimum eligibility thresholds, and applicants identifying with one of the above categories received a higher percent of their funding requests.

		Re	equests		Awards				
	#	%	\$	%	#	%	\$	%	
BIPOC	187	27.7%	\$ 2,975,841	35.2%	104	37.1%	\$ 817,955	41.1%	
New and Beginning	389	57.7%	\$ 4,208,424	49.8%	171	61.1%	\$ 1,196,996	60.2%	
Woman Owned	346	51.3%	\$ 4,091,743	48.4%	133	47.5%	\$ 867,622	43.6%	
Veteran	91	13.5%	\$ 1,420,218	16.8%	34	12.1%	\$ 274,286	13.8%	
Immigrant	69	10.2%	\$ 1,117,972	13.2%	37	13.2%	\$ 336,505	16.9%	
LGTBQ+	47	10.0%	\$ 799,975	11.5%	34	13.5%	\$ 261,208	14.1%	
Disability	54	11.5%	\$ 799,046	11.5%	30	11.9%	\$ 209,663	11.3%	

While the population of Colorado is 32.3% BIPOC, including 21% who are Latinx, only 7% of Colorado agricultural producers are BIPOC, including 6% who are Latinx. Womxn producers make up only 41% of Colorado producers, while representing 50% of our state population.

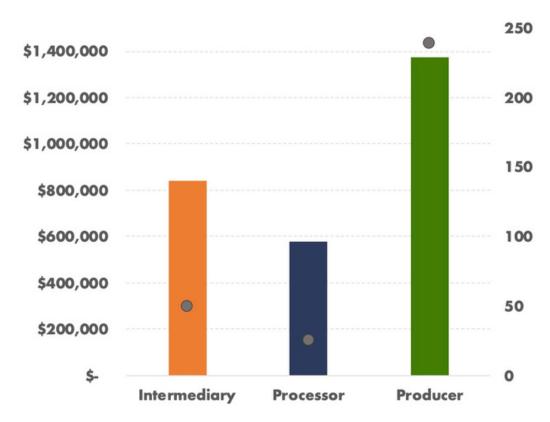
These, and other marginalized identities, are underrepresented in agriculture due to long-standing systems and processes that were not created to serve or benefit these communities, often resulting in barriers or complete denial to accessing resources. In 1930's Colorado, we lost Dearfield, a Black farming community in Weld County, during an economic and climate crisis. We know today that socially marginalized and oppressed farm and ranch owners continue to remain vulnerable in contemporary crises. Farms with BIPOC, Laitinx, and womxn producers receive lower than average government payments in Colorado than their white, male counterparts.

When faced with costly business pivots and lost sales during the COVID pandemic, this inequity is deepened. Targeting support for these identities enables the agricultural industry to move into the future together, rather than further fragmenting a system already taxed by the pandemic.



Business Model Pivots

While the fund was originally created to support losses and costs due to COVID, it became clear that applicants were focusing on shifting their business models to access new market channels with an increased focus on directly reaching the end consumer. Beginning in round two, the fund created a dedicated funding stream to support applicants working on business model pivots.



= The number of pivots funded

Words from the field

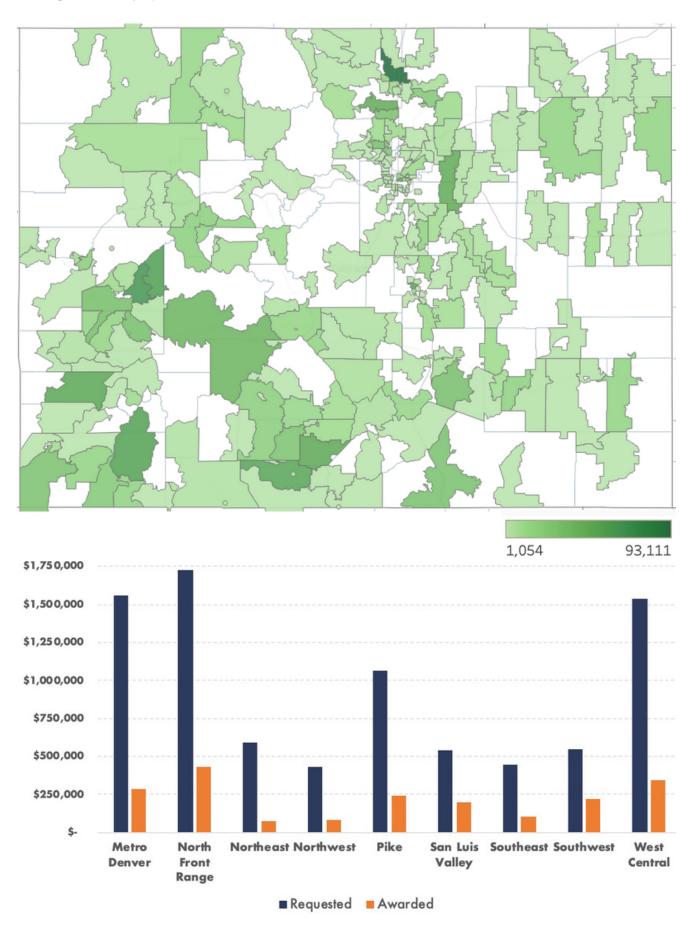
"The grant in the third round from the Colorado Farm and Food Systems Respond and Rebuild Fund has been incredibly important for the Colorado Farmers Market Association (CFMA) and for our member markets. It allowed CFMA to recoup additional costs related to the work that we did in 2020 coordinating the collaborative effort to ensure that farmers markets could open safely and successfully, and supporting markets in modifying their operations. The grant funds have helped set CFMA on a much more solid footing to do this work for the 2021 season. It also made it possible for CFMA to distribute funds to 13 member markets that experienced losses and/or additional costs due to COVID-19 in 2020."

Rosalind May, Executive Director, Colorado Farmers Market Association



Geographic Distribution

The fund worked to ensure resources were equitably distributed across the state. This map represents funding amounts by zip code.



What We've Learned

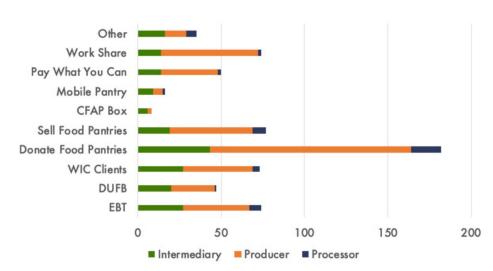
Direct to Consumer

- 25% of applicants accessed direct-to-consumer market channels, with 20% of applicants noting increased interest from customers in supporting local agriculture.
- Online storefronts were identified early as a critical need 21% of producers and 44% of intermediaries
 were developing or improving online sales platforms, websites, online marketing and how these tools fit
 into their long-term strategies.
- For certain types of operators, such as livestock and non-food crops, direct-to-consumer pivots were more difficult to access.
- There was an increased interest in winter markets in order to prolong the selling season.
- Local meat processing was in higher demand.

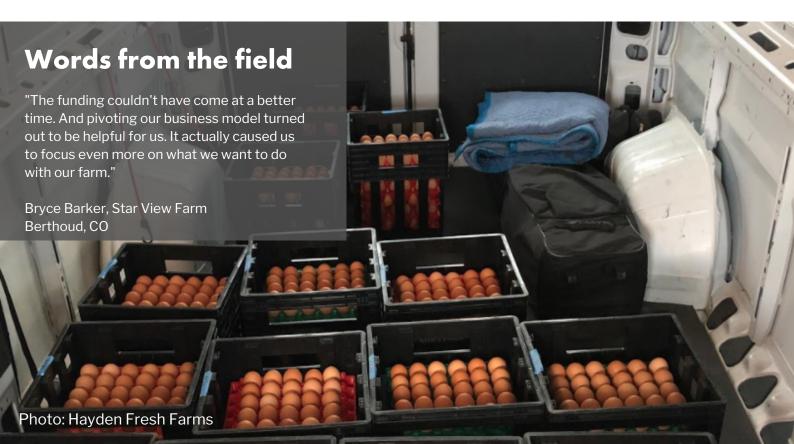
Relationship to Local Economy

- Four out of five intermediaries
 described the value they provide to
 the local economy ranging from
 responding to food waste and
 storage needs, to managing
 distribution, to employing locals, to
 general stabilization of the food
 chain.
- A number of processors believe that due to the fragility of the supply chain, focusing on local sales could be a more stable business model.

Applicant Role Addressing Food Security



Self reported for Round 3 only.



Infrastructure

- Upgrades to equipment and new infrastructure was a frequent request and typically fell into two categories: (1) a desire to lengthen the growing and selling season and enhancing storage, and (2) outgrowing [start-up] equipment and needing new infrastructure to meet increasing demand and maturing business needs.
- Season-extending infrastructure allowed producers to address two problems: (1) their need to continue recouping lost sales during COVID, and (2) responding to a year-round need for food despite Colorado's shorter growing season.

Labor

- There was clear concern among applicants for the safety of their teams (volunteer and paid staff) as well as anxiety around how they will handle COVID-related labor shortages.
- Over half of the processors and intermediaries experienced losses related to personal protective equipment and other safety measures (sanitation, masks, and cleaning supplies) as well as labor (testing, paid time off, replacement).

Our Process

Outreach and Engagement

Working with our larger Farm and Food Systems Response Team, the fund team engaged individuals and organizations representing producers, intermediaries and food systems professionals from across the state. Strategic outreach through regional and statewide channels contributed to our large applicant pool and broad participation on our Community Review Committee.

Grant Committee

The grant committee team was composed of 14 individuals, many of whom are producers, intermediaries, or processors themselves. They met weekly to review the application structure, eligibility criteria, review scoring and determine final allocations.

External Reviewers

Each application was reviewed and scored by the Community Review Committee, which was composed of producers and food systems professionals across the state. Fifty Community Review Committee members were assigned applications where they had regional lived experience/expertise. Equipped with the focus areas of the grant, review guidelines, and scorecards, the Community Review Committee provided scores for each application to support the final selection process by the grant committee.



Eligibility

- Producers: Any small- and mid-size direct-market producers, defined as producers with annual gross revenue of between \$1,000 and \$1 million.
- Intermediaries: Associations, food hubs, markets, and other intermediaries who sell within local and regional Colorado markets, who have annual gross revenue between \$10,000 and \$10 million and who have a history of partnering with and can provide direct benefit to producers in their network during the pandemic.
- Processors: Organizations processing human or animal food and/or using byproducts to create secondary products such as fuel, fiber or other agricultural products and with annual gross revenue between \$10,000 and \$10 million.

Decision-Making

External reviewers reviewed applications for eligibility and scored applications based on the following criteria:

- COVID-19 Related: Demonstrated loss or potential loss in sales due to COVID-19
- Demonstrated Need: Applicant requires financial assistance
- Feasible: Requested funds have a chance of making meaningful impact
- Equitable: Funds will support beginning farmers and ranchers, farmers and ranchers living with a disability, Veteran farmers and ranchers, BIPOC farmers and ranchers, female farmers and ranchers, and LGBTQ+ farmers and ranchers
- Producer-Centric (Intermediary & Processor applicants): Directly supporting small- and mid-sized producers serving local and regional markets
- Regionally Focused (Intermediary & Processor applicants): Plays a vital role in their regional food system and agricultural supply chain

Funding allocations were made based on reviewer scores, placing an emphasis on applicants who identified as beginning farmers and ranchers, veterans, black, indigenous and people of color (BIPOC), and/or LGBTQ+.



Where Do We Go From Here?

The fund successfully deployed more than \$1.9 million to directly support our small- to medium-sized Colorado-based producers, intermediaries and processors, addressing just a fraction of the losses and additional costs directly associated with COVID-19. Through this participatory process, the fund built a grantee list of more than 300 Colorado-based producers that provided insights into how COVID-19 has disrupted our current food system. Recognizing that COVID-19 is not over, there is a continued need to provide resources and additional assistance to our grower community. Further, there is a great opportunity to consider long-term change. With the data, insight, and new networks provided by the Respond and Rebuild Fund, members of the Colorado Farm and Food Systems Response Team are working on generating ideas for how impact capital can be most catalytic to building a resilient food system.

Future Funding

While the future of the Respond and Rebuild Fund is undetermined, those who have been involved are eager to understand how to continue to unlock financial resources to build equity and resilience across the food system. Moving into 2021, the team will examine the potential for innovative models. Examples include:

- Government funding to ensure equitable distribution of federal dollars to support Colorado's small-to medium-sized producers, intermediaries and processors.
- Creating and supporting a community of individual donors with a mission to support the creation of a resilient food system in Colorado. This model would integrate new philanthropic dollars to support Colorado-based producers.
- Crowdfunding and sourcing community resources to create a bottom-up process to support local
 producers

Technical Assistance

As COVID-19 continues to force Colorado's local farm and food businesses to shift their strategies and adapt to new market dynamics, in addition to funding, there is a clear need for business technical assistance — including for online sales, food assistance programs and other direct-to-consumer outlets. With support from the Colorado Health Foundation, the Colorado Farm and Food Systems Response Team and the National Western Center developed the New Markets Accelerator to support eight grantees with:

- Free, high-touch technical assistance
- Structured mentorship experiences
- Peer-to-peer problem solving opportunities
- Ongoing resources such as a directory of expert technical assistance providers with experience in food and agriculture

The insights gained from the New Markets Accelerator can inform longer-term approaches to technical assistance delivery in the Colorado food system.

Continued Engagement and Network Development

Over the course of three rounds, the fund provided 280 awards spanning Colorado's agricultural regions. There is a significant opportunity to find ways to engage the voices of grantees to understand their hopes and dreams and the types of support they need to be successful. While their time is precious, exploring opportunities to continue learning from Colorado's regional food systems stakeholders is a priority for those working on systems solutions.



Acknowledgements

Community Review Committee Members

Beth Coop Fernando Cardona Mary Rochelle Dawn Thilmany Candy Gilliland Colin Tomkins-Bergh Chris Pfenning Sara Tymczyszyn Derrick Hoffman Veronica Carpio Russell. Goodman Greg Matney Deric L. Stowell Elizabeth Hartmann Gwen Garcelon Amanda McOuade Sally High Hana R. Fullmer Jenniferr Ghiliarrelli Cassie Cerise Jamie Wall Jodi Walker Vaishnavi Hariprasad Rex Morre LaOuetta Walker Jordan Richardson Shannon Spurlock Detrick Snyder Kris Holstrom Daniel Waldvogle Larrry Martinez Michael Pearl Elliott Smith Marci Cochran Amber Middleton Lora Cline Rachel Landis Steve Kazemi Monique Marez Stephanie Dobbie Nick Owings Jennifer Licastri Jackson Mollerr Susie Hargrove Toni Fisher Steven Morris

Summer Downs Sharon Smith Quyen Nguyen Michael Pearl Julie Moore Jason Harrison Michelle Mever Robert E. Dolan Daniel K. Fullmer Beth LaShell Becca Jablonski Abdel Berrada Aimee Bond Alyssa Barsanti Andrea Loudd Anne Misak Batya Alon Becky Scharfenberg Benu Amun-Ra Beth COOP Camille Sampino Carolyn Wilkins Sue Salinger

Sarrie Balkcom Dana Wood David Banga Diana Lane Ed Berg Emily Olsen Gwen Cameron Kathryn Bedell Kerissa Taylor Kristin Ramey Maria Judith Alvarez Marissa Silverberg MaryKay Buckner Max Neumeyer Meighen Lovelace Monique Marez Nicole Hawkins Rachel Zerowin Reuben Gregory Robert T. Sakata Sara Clow Soira Ceia Stephanie L Syson

Grant Committee

Wendy Moschetti Roberto Meza Dawn Trujillo Erin Foster West Whitney Johnson

Brryce Barker Travis Vallin Kris Holstrom Rich Rainaldi Nick Levendofsky

Benjamin Robb

Jordan Beezley

Adrian Card Damien Thompson Harrison Topp Blake Angelo Catherine Compitello Rachel Landis

Advisors

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Helen Katich

Edward Bellinger

Management Team

Matt Barry

Funders Without generous support from the Colorado Department of

> Agriculture, Colorado Health Foundation, Gates Family Foundation and other funders, the Respond and Rebuild Fund would not have been

possible. Thank you!

Grantees

Round 1

Producers

2 B Ewe

Arrowpoint Cattle Company, LLC

Bangas Farm

Breen Mesa Farm Creamery

Cactus Hill Farm Fiber

Cloud City Conservation Center

Corner Post Meats LLC

DiTomaso Farms

Emerald Gardens

Haycamp Farm & Fruit

Hoffman Farms, LLC

Innovative Ag Colorado

Isabelle Farm

Laz Ewe 2 Bar Goat Dairy, LLC

Local Motion CSA (Leffler Family Farms)

Megan's Mushrooms

Miss Penn's Mountain Seeds

New Roots Farm

Pronghorn Ridge Farm

Rocking 4 Lazy M Ranch

Sprout City Farms

Star View Farm Ltd

Texco Ranch

The Farm Collaborative

The Living Farm

Two Elk Ranch dba, Hayden Fresh Farm

Two Roots Farm

Intermediaries

Colorado Farmers Market Association

Round 2

Producers

Adobe House Farm

Bee Grateful Farm

CityGal Farms

Desiderata Ranch

FloraBee Farm LLC

Grange Road Growers

Green Junction Farmstead

Growing Gardens of Boulder County, Inc.

Hanagan Farms

Hixson Farms

Hunters Hoggs

Kenna Pacheco

Mountain Flower Urban Goat Dairy

Nola Naturals

Reynel Arreola Farrier LLC

Seeds to Savor Farm

Star View Farm Ltd

Starling Farm

Sunshine Green's Farm

Texco Ranch

The Farm Collaborative

Three Leaf Farm

Tigges Farm, LLC

Turtle Lake Refuge

Intermediaries

Alamosa Farmers' Market

Boulder County Farmers Markets

Colorado Farm and Art Market

East Denver Food Hub

F.R.E.S.H. Food Hub

Glenwood's Downtown Market

Good Food Collective (Onward!)

Harvest House

High Plains Food Co-op

Mo Betta Green

San Luis Valley Local Foods Coalition/Valley Roots Food

Huh

Southwest Farm Fresh Cooperative

The Learning Council

University of Colorado Colorado Springs

Grantees

Round 3

Producers

2 B Ewe

Adobe House Farm

Arrowpoint Cattle Company, LLC

Bangas Farm Bee Grateful Farm

Breen Mesa Farm Creamery

Cactus Hill Farm Fiber

CityGal Farms

Cloud City Conservation Center

Corner Post Meats LLC Desiderata Ranch

DiTomaso Farms Emerald Gardens FloraBee Farm LLC Grange Road Growers

Green Junction Farmstead

Growing Gardens of Boulder County, Inc.

Hanagan Farms

Haycamp Farm & Fruit

Hixson Farms

Hoffman Farms, LLC

Hunters Hoggs

Innovative Ag Colorado

Isabelle Farm Kenna Pacheco

Laz Ewe 2 Bar Goat Dairy, LLC

Local Motion CSA (Leffler Family Farms)

Megan's Mushrooms

Miss Penn's Mountain Seeds Mountain Flower Urban Goat Dairy

New Roots Farm Nola Naturals Producers

Pronghorn Ridge Farm Reynel Arreola Farrier LLC Rocking 4 Lazy M Ranch Seeds to Savor Farm Sprout City Farms

Star View Farm Ltd

Starling Farm

Sunshine Green's Farm

Texco Ranch

The Farm Collaborative

The Living Farm
Three Leaf Farm
Tigges Farm, LLC
Turtle Lake Refuge

Two Elk Ranch dba, Hayden Fresh Farm

Two Roots Farm

Producer

2 RT Produce, Inc 3T Ranch, LLC 41North Inc.

A Diamond Brand, LLC Adobe House Farm

Andrew Minor

Apple Valley Orchards LLC

BAR UC Cattle Co. Bee Grateful Farm Birdhouse Farm

Blake and Haley Pennington Blue Skies Organic Vegetables

Bluebird Sky Farmstead Brody Horn -Horn Farms Brown Dog Farm LLC

Buddy Johnson/Johnson Outfit

Buena Vida Farm Canyon Ranch Cleantec

Cloud City Conservation Center/ Cloud City Farm

Colorado Craft Beef LLC. Colorado Fresh Farms LLC Community Table Farm Cotter F Farm and Ranch

Crites Produce Cure Organic Farm

Deer Tree Farm & Agroforest LLC

Denver Botanic Gardens

Desiderata Ranch

Diana's Pumpkin Patch & Corn Maze

Double Diamond Farms Corp

Duck Berry Farm

Dunham Livestock

Elevation Beef Co

Ellen's Flowers

Emerald Gardens

EP Greens

Erin's Acres LLC

Esoterra Culinary

Falduto Ranches LLC

Father Earth Organic Farm LLC

Field To Fork

Fields to Plate Produce LLC.

First Fruits Organic Farms, INC

Five R Ranch

Flying Y and Son LLC

Foghino Farm

Folks Farm & Seed

Fortunate Fruit LLC

Fossil Creek Farms LLC

Fresh from the Farm Fungi LLC

Front Line Farming

Frost Livestock Company

Gary DiTomaso DBA:DiTomaso Farms

Golden Acre Farm

Grange Road Growers

Green Junction Farmstead

Hayden Fresh Farm

Highwater Farm

Hinton Livestock

Hoffman Farms, LLC

Indian Ridge Farm LLC

Innovative Ag Colorado

Isabelle Farm LLC

J.R.C. Enterprises

Jaimee and Tyler Mollohan

Jakes Farm

JAMES A BRIDGES

James Mortensen

Jenner Blach

Jessica Dalrick

Jill Queen-Lambert

JM Showpigs

John Olesen

Johnathan Miller (Miller Ranch)

Johnson's Acres, LLC

JuNo Farms

Kaizen Food Rescue (KFR)

Kelly Farm

Kenna Pacheco and Jose Chavez

Kroll Ranch, LLC

LeeAnne Sanders (Lake Hollow Homestead)

Light Root Community Farm, LLC

Local Motion CSA (Leffler Family Farms)

Los Rios Farm

Macario's Produce LLC

Megan's Mushrooms

Melvin W. Bartlett Farms, Ltd.



Mile High Fungi

Miss Penn's Mountain Seeds MouCo Cheese Company Mountain Flower Goat Dairy Mountain Man Micro Farms LLC

Myron Scott Mystic T Ranch Native Hill Farm Netzel Farms Nola Naturals oak mesa wagyu Ollin Farms

Pastures Of Plenty Farm Peach Valley CSA Farm

Plants Naturally

Ponderosa Plains Farm Corporation

Raisin' Roots Farm Red Daisy Farm

Red Mountain Ranches Reynel Arreola Farrier LLC Ring-a-Ding Farms, LLC Rockin S Ranch LLC Rocking TT Bar

Rocky Mountain Garlic

Running Deer Ranch (Gabrielle Schmalz)

Rx Grazing Services LLC Ryan Hemphill Farm Sage Valley Farm Sara's Pick of the Coop

Shane Kawcak (William Kawcak)

Simla Frozen Food Locker Smith Family Greens, Ltd.

SoCliff Farm
Southwest Lamb
Starling Farm
Stuart Kramer
Summit Roots Farm
Sunrise Ranch LLC

Sunshine Beef Sunshine Mesa Farm Tasty Acres Colorado

Texco Ranch

The Beekeeper's Honey Boutique

The Farm Collaborative
The Table Urban Farm

Thistle Whistle Farm
Thomas E. Zubal
Three Leaf Farm LLC
Tierra Vida Farm LLC
Todd Swedlund

Topp Fruits LLC

Triple M / Ironstone Orchards

Two Roots Farm
Vaja Greens
Victory Gardens
Villard Ranch LLC
Violet Ratio, LLC
Volberding Farms Inc
Wertz Family Farms
Wild Mountain Seeds LLC
Willmeth Family Trust
Wisdom Natural Poultry

Wovoka Ranch

ZQ Industries DBA The Urban Orchard

Zweck's Fresh Vegetables

Processors

Processors

Bob's Processing

Bountiful Meats & Processing

Colorado cow IIc

Diamond G Poultry LLC

Homestead Meats and Processing

Innovative Foods Kinikin Processing Ilc Leroux Creek Foods Phoenix Fiber Mill Rock River Ranches Root Shoot Malting

Silver Spruce Partners, LLC dba Ela Family Farms

Summit Hard Cider and Perry Co, LLC

Sunnyside Meats, Inc. Williams Orchards LLC

Intermediaries

A FRESH MOVE Neighborhood Grocery Store

Alamosa Farmers' Market

Backyard Farmers Market in Black Forest

Barber's Foods

Boulder County Farmers Markets

Carbondale Farmers' Market

City of Greeley Farmers Market

Colorado Farm and Art Market

Colorado Farmers Market Association

CPAC

East Denver Food Hub

F.R.E.S.H. Food Hub

Farm Runners LLC

Farm to Bus

Focus Points Family Resource Center

Fort Collins Food Co-op (Mountain Ave. Market)

Fort Collins Winter Market

Fresh Food Hub



San Luis Valley Local Foods

Coalition/Valley Garden Sweet LLC

Gardner and La Veta Farmers Markets

Glenwood's Downtown Market

Good Food Collective

Good Food Collective (Onward!)

Grow Food, Feed People (Ekar Farm)

Harvest House

High Plains Food Co-op

Larimer County Farmers' Market

Lifespan Local

Mile High Farmers (Rocky Mountain

Farmers Union)

Mo Betta Green

Montrose Farmers' Market/Valley Food

Partnership/Western Colorado Food &

Farm Forum

Mountain Freshies

Mountain Roots Food Project / Gunnison

Valley Producer's Guild

Mountain Velvet LTD

NewFarms

Old Fort at Hesperus (Fort Lewis College)

Pagosa Farmers Market (Southwest

Organization for Sustainability)

Project Protect Food Systems

Project Worthmore

Ranch Foods Direct

Roots Food Hub

Sandcreek Longhorns

Simple Foods Market

Skip's Farm to Market, LLC

Southwest Farm Fresh Cooperative

Springside Cheese Corporation

Stites Ranch

Telluride Farmers Market/Southwest

Institute for Resilience

The Learning Council/ Arbol Farm Market

The Triangle Oasis

University of Colorado Colorado Springs

Wild Gal's Market